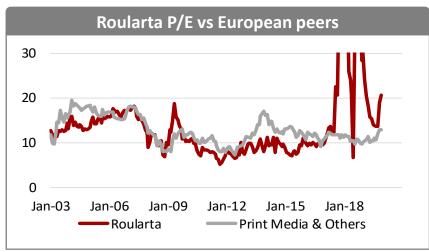
### **Roularta Media Group**

**BELGIUM** 

Bloomberg: ROU:BB Reuters: RLRT.BR

# Roularta Media Group



€m _	2015	2016	2017	2018	2019e	2020e	2021e
Sales	291.9	278.6	258.3	278.4	295.5	286.0	277.5
EBIT	12.3	6.7	-13.0	-63.7	7.1	7.0	7.8
Net profit	64.4	21.5	-10.9	79.9	11.0	12.1	12.3
EPS (€)	4.92	1.65	-0.84	6.14	0.85	0.92	0.95
DPS (€)	0.50	0.50	0.00	5.50	0.50	0.50	0.55
P/E (x)	3.2	14.7	na	3.2	16.6	15.2	14.8
Yield (%)	3.2	2.1	0.0	28.0	3.6	3.6	3.9
Adj. EV/EBIT (x)	9.6	32.7	na	na	4.1	2.9	1.5

Source: Merodis Equity Research, Factset

Pricing date: 31/12//2019

## Market review and peer benchmarking

8 January 2020

### **Key quarterly insights: 4Q19**

#### Preview of 2H19 results expected on 6 March

We expect 2H19 results to show a 3.5% decline in sales driven mainly by Media Brands, while we expect Printing to show 1.3% growth. Printing (13% of group sales) remains a key value driver given the tight market conditions (under capacity is building up due to bankruptcies and failed consolidation attempts) and Roularta's strengths (business combining internal and external clients with LT contracts, full ownership of quality equipment, sturdy balance sheet). We expect slightly higher gross margins in 2H19 at 79.6% up from 78.3% in 2H18 with other opex under control at 72.3% of sales, flat y-o-y. This should lead to higher EBITDA margins, at 6.9% up from 6.3% in 2H18. EBIT margins should be negatively impacted by slightly higher depreciation (end of Econocom leasing contract with printing assets back on the balance sheet) and a €2.1m provision writeback booked in 2H18. We expect a net profit of €6.2m, up 40% y-o-y. We have revised our earnings estimates ('19e EPS +10% to €0.85 and '21e EPS +9% to €0.92) solely on a slight upwards revision of our Printing sales estimates (+4% in '19e from +1.5% previously estimated with '20e and '21e unchanged at -2% y-o-y) driven by the ongoing tightness in the printing market with Roularta's printing presses running at full capacity and an expected positive impact on prices. We expect Roularta to end '19 with a net cash position of €89m.

#### Family shareholder further strengthens grip

The FSMA website reported on 18 November that Koinon, the family De Nolf's investment vehicle, had acquired a 3.7% stake in Roularta in the market, raising their shareholding to 71.2%. The company's updated shareholding looks like this: Koinon and related parties (Claeys family and Roularta treasury shares) with 79.67% and free float down to 20.33%. The transaction, which was priced at €12.65/share (€4.5m consideration), highlights the family's confidence in the business and its willingness to support share liquidity. The impact on future liquidity is, however, negative given the reduced free float and, hence, liquidity. The stock bounced close to 18% to €15.25 by 25 November on rising expectations of a minority buyout by the family (De Tijd 19/11/19) despite a denial by CEO Xavier Bouckaert in the press (De Tijd 19/11/19). A buyout would cost around €37m at the current market price.

#### Valuation assessment

The market currently values Roularta at an enterprise value (EV) of a mere €29m (...2.9x EV/EBIT '20e...), which includes a market cap of €185m, the value of restated minorities of €7m, €89m of net cash in 2019e as well as the estimated value of €74m for its 50% stakes in Mediafin and Bayard. Our fair equity value estimate is at €19.9/share (from €19.6). We value the core Print Media activity at an EV of €99m including the Sanoma magazines, assuming an unchanged equity value of €0 for Roularta's existing print business. We believe this business has value, given, among others, Roularta's leading market positions in free newspapers and in (news and business) magazines as well as it state-of-the-are printing facilities, which highlights a strong re-rating potential.



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# Monthly market review dashboard

### Goals of this Dashboard

- ⇒ Follow-up to our coverage of Roularta which was launched in October 2015 (see below)
- Tool to keep investors up to date with Roularta's equity story as well as its valuation in a sector context
- Update investors on recent company and sector news flow

### Corporate calendar of Roularta's upcoming announcements and events

- ⇒ Friday, 6 March 2020: FY19 results (8.15AM CET; Analyst meeting at 1PM)
- Tuesday, 9 May 2020: AGM
- Friday, 14 August 2020: 1H20 results (8.15AM CET; Analyst meeting at 1PM)

### Access our recent research reports on Roularta:

- ➡ "Back on its feet" (initiation), 14 October 2015
- "When the going gets tough" (update), 28 August 2017
- "3Q19 market review" (quarterly dashboard), 7 October 2019





### Company profile

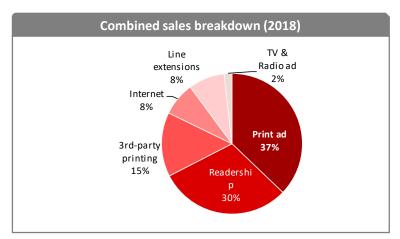
A domestic leader in high-quality print media

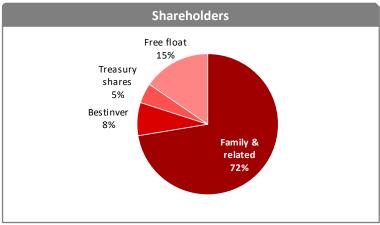
#### **Company description**

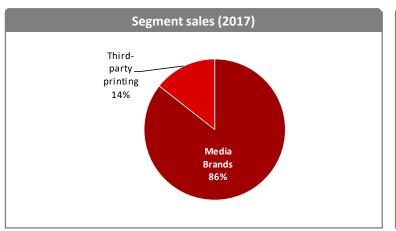
Roularta is Belgium's leading media company offering

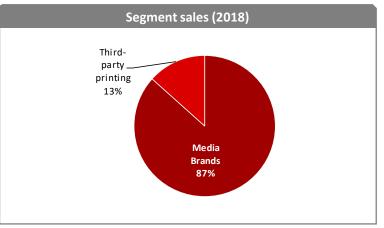
- (1) local weekly free newspapers in Flanders (Deze Week, De Zondag, Steps),
- (2) nationwide weekly news, business and women magazines (Knack, Le Vif L'Express, Trends, Trends Tendance, Libelle/Femme d'Aujourd'hui and Flair and Feeling/Gael),
- (3) internet platforms (Storesquare, Digilocal, Proxistore, own content websites) and
- (4) a 50% JV stake in Mediafin, Belgium's leading daily business newspapers (De Tijd and L'Echo).

Combined group sales are almost entirely generated in Belgium through (1) Print Media Advertising (40% of group in 2017, ie. excluding the Sanoma acquisition), (2) Readers Market (subscriptions and newsstand sales) (28%), (3) Third-Party Printing (14%), (4) Internet advertising and related (10%) and (5) other sources of revenues (inc. Line Extensions) (8%). Roularta's consolidated accounts include the full contribution of its Print Media activity (advertising and readers market ex-Bayard, internet activity, line extensions and third-party printing). The 50% stakes in Mediafin and Bayard are equity-accounted. The company acquired the women magazines in an asset deal with Sanoma (June 2018), with sales in the region of €70m for a consideration of €25m. The company recently restated its business segmentation to include two activities: Media Brands (86% of group sales in 1H18) and Printing Services (14%).







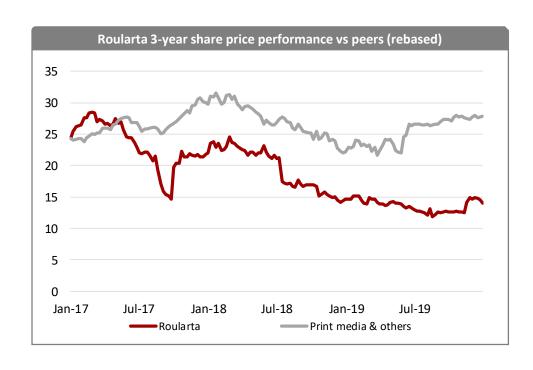


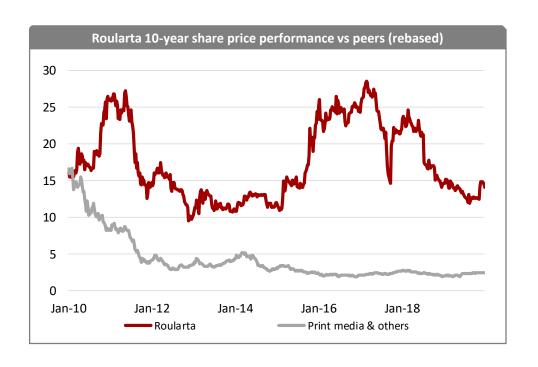




# Share price performance

Under pressure since 1Q17, with transformational deals and strong 2H18 and 1H19 to the rescue









## Analyst Recommendations, Earnings Expectations

Consensus remains volatile, but improving in the past months

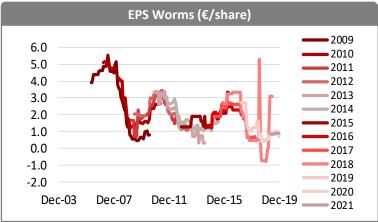
#### Consensus view

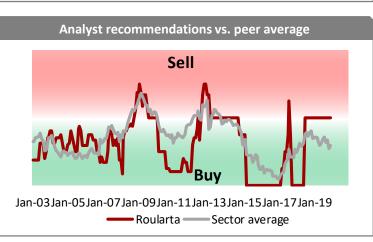
2019 consensus EPS estimates for Roularta have been revised down by 18% q-o-q following a 100%-upwards revision since the FY18 results announcement in early March, but still reflecting persistent top line weakness despite improving gross margins and lower start-up losses within the digital activities, as well as the full-year effects of the end of Econocom's leasing contract (end-2018) and the repayment of the €100m bond (also end-2018).

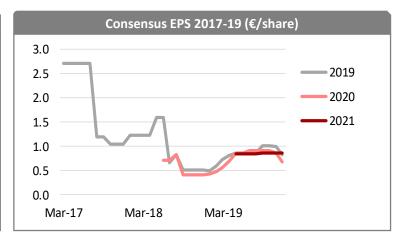
Consensus currently expects 2020e earnings of €.68 (down 25% q-o-q) vs. our revised forecast of €0.92 (was €0.85). We introduced 2021e EPS forecast estimates in April, which we now increase to €0.95 (from €0.87), still showing limited EPS growth y-o-y (less than 3%), which masks 6% EBITDA growth. Consensus EPS for 2021e is still at €0.87.

Roularta's share price was up 10% in 4Q19, well above the broader market (+5.8% for the Euro Stoxx 600), and outperforming Belgian SMCs (+8.2%) and Print Media peers (+1.6% m-o-m). The share's 12 months low was €11.75 (intraday on 7 August 2019), while its high during the year was €15.20 (22 January 2019).

Only one broker covers the stock according to Factset, KBC Securities (Hold recommendation with €16 target price). Kepler Chevreux, which initiated coverage in September 2018, is no longer listed on Factset as actively covering the stock and Degroof Petercam does not appear to have published anything recently according to Factset.







<u> 2019e</u>	<u>2020e</u>	<u>2021e</u>
0.2	0.1	-0.1
-4.4	7.4	-2.4
26.2	129.8	-1.4
-6.9	24.8	0.6
na	na	na
96.4	153.9	na
	0.2 -4.4 26.2 -6.9 na	0.2 0.1 -4.4 7.4 26.2 129.8 -6.9 24.8 na na

Merodis Equity Research estimates (MERe) vs. consensus (%)





## Sector benchmarking and valuation analysis

Benchmarking Print Media peers and listed Printing companies

#### Sector financial benchmarking

		Freefloat	Liquidity	Depr/	Capex/	N	D/EBITDA		EBITD	A margin (%	6)	EBIT	margin (%)		Net	margin (%)			ROE (%)		2019-21e CAGR (%)				
	Company	(%) 2019	(daily,€m)	EBITDA	Sales	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	EPS	EBITDA	Sales		
	Impresa	41	0.04		2%						1														
	Solocal	92	1.46	12%	7%	2.8	2.5	2.0	29.7	34.3	35.3	22.5	27.3	28.6	6.8	11.2	12.6				33.3	5.8	-3.0		
₫	Gruppo Editoriale	34	0.44	36%	2%	1.2	8.0	0.2	7.0	7.4	5.6	2.9	3.3	2.5	-2.0	1.3	1.2	2.0	2.0	2.0					
7	Mondadori	30	0.69	33%	1%	0.9	0.5	0.3	10.7	11.4	11.6	7.7	8.2	8.3	3.8	4.6	4.6	20.3	19.9	17.8	6.3	2.1	-1.9		
ш	RCS	15	0.59	27%	2%	1.5	1.1	0.3	16.1	16.8	15.3	12.0	12.8	12.3	8.1	8.2	8.9	24.5	21.6	19.2					
Σ	Vocento	55	0.04	48%	2%	1.2	1.1	0.9	12.2	12.0	12.6	5.3	6.5	6.9	2.3	3.2	3.7		5.7	6.6	19.0	3.1	1.4		
	Sanoma	37	0.70	-383%	3%	2.1	0.9	0.8	25.3			14.4			6.5						#VALUE!	4.4	#N/A		
Z	Connect	98	0.12	55%	1%	1.9	1.7	1.3	2.7	2.6	2.8	2.0	2.0	2.2	1.3	1.3	1.5			202.7	1.3	-0.5	-3.6		
K	Tarsus		0.48	24%	1%																				
-	Wilmington	94	0.17	32%	2%	1.4	1.2	0.8	19.4	20.0	20.3	18.7	17.6	18.0	9.1	12.0	12.3				5.7	5.4	3.1		
	Independent News		0.06	29%	1%																				
	Axel Springer	47	7.19	30%	6%	1.8	1.5	1.3	22.8	22.1	23.3	13.9	12.9	14.8	8.6	7.8	9.1	11.2	10.1	11.9	3.6	2.6	1.6		
	PRINT MEDIA AVERAGE	54	1.00	-5%	3%	1.7	1.3	0.9	16.2	15.8	15.9	11.0	11.3	11.7	5.0	6.2	6.7	14.5	11.8	43.4	#VALUE!	3.3	#N/A		
	PRINT MEDIA MEDIAN	44	0.46	30%	2%	1.5	1.1	0.8	16.1	14.4	14.0	12.0	10.5	10.3	6.5	6.2	6.8	15.8	10.1	14.9	#VALUE!	3.1	#N/A		
	Roularta (consolidated)	15	0.07	143%	3%	-4.6	-5.0	-5.2	6.6	6.8	7.4	2.4	2.4	2.8	3.7	4.2	4.4	5.0	5.5	5.5	5.8	2.5	-3.1		
	% prem./(disc.) vs median	-66	-85.7	371.5	21.2	-395.6	-537.0	-725.2	-59.1	-53.0	-47.2	-80.0	-76.7	-72.5	-43.0	-32.2	-34.3	-68.3	-45.8	-63.1	#VALUE!	-19.2	#N/A		

Source: Merodis, Factset

#### **Sector valuation**

			Price	MCap		P/E			V/Sales		ΕV	//EBITDA			EV/EBIT			P/B			DYield	
	Company	Country	(local)	(local m)	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e	2019e	2020e	2021e
	Impresa	PORTUGAL	0.21	35			1									1						
	Solocal	FRANCE	0.55	323	9.3	6.4	5.2	1.4	1.4	1.3	4.6	4.2	3.6	6.1	5.2	4.5				0.0	0.0	0.0
₫	Gruppo Editoriale	ITALY	0.46	222	22.9	22.9	22.9	0.5	0.5	0.4	6.7	6.2	7.4	16.1	13.6	16.5	0.5	0.5	0.5	0.0	0.7	0.0
ā	Mondadori	ITALY	2.06	534	15.0	13.1	13.3	0.7	0.7	0.7	6.6	6.1	5.8	9.3	8.4	8.1	2.8	2.5	2.3	2.2	3.4	2.4
π	RCS	ITALY	1.01	521	7.5	7.1	6.3	8.0	0.8	0.6	5.0	4.5	4.0	6.8	6.0	5.0	1.7	1.4	1.1	6.0	6.0	6.0
Σ	Vocento	SPAIN	1.23	148	15.3	12.7	10.8	0.5	0.5	0.5	4.4	4.3	3.9	10.1	7.8	7.1	0.7	0.7	0.7	1.6	1.6	1.2
	Sanoma	FINLAND	9.45	1,540	14.7			1.8			7.3	5.6	5.5	12.8						5.3	5.5	5.8
Z	Connect	UNITED KINGDOM	0.36	89	4.6	4.7	4.5	0.1	0.1	0.1	4.2	4.1	3.6	5.5	5.3	4.7		8.5	9.7	2.8	2.8	2.9
~	Tarsus	UNITED KINGDOM																				
•	Wilmington	UNITED KINGDOM	2.48	217	14.3	13.6	12.8	2.0	2.0	1.8	10.5	9.8	9.0	10.9	11.1	10.2				3.7	3.8	3.9
	Independent News	IRELAND																				
	Axel Springer	GERMANY	62.80	6,776	24.4	26.6	22.8	2.6	2.5	2.4	11.2	11.2	10.3	18.4	19.2	16.2	2.7	2.7	2.7	3.3	3.3	3.6
	PRINT MEDIA AVERAGE				14.2	13.4	12.3	1.2	1.0	1.0	6.7	6.2	5.9	10.7	9.6	9.0	1.7	2.7	2.8	2.8	3.0	2.9
	PRINT MEDIA MEDIAN				14.7	12.9	11.8	0.8	0.7	0.6	6.6	5.6	5.5	10.1	8.1	7.6	1.7	1.9	1.7	2.8	3.3	2.9
	Roularta (consolidated)	BELGIUM	14.05	185	16.6	15.2	14.8	0.1	0.1	0.0	1.5	1.1	0.6	4.1	2.9	1.5	8.0	0.8	0.8	3.6	3.6	3.9
	% prem./(disc.) vs median	1			13.0	17.7	25.5	-88.0	-90.1	-93.4	-77.7	-81.1	-89.6	-59.8	-63.8	-80.3	-49.7	-57.2	-51.3	28.8	6.3	37.1





# P/E valuation relative to the sector

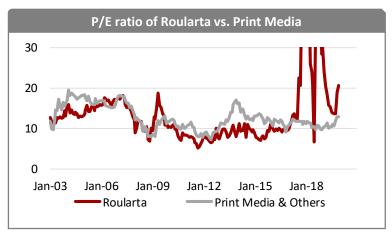
A recent normalisation driven by regained profitability momentum

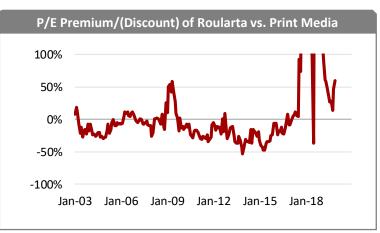
#### Valuation

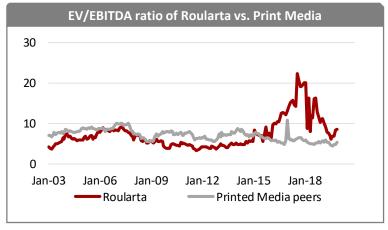
On consensus EPS estimates, Roularta shares trade at a P/E 12M forward of 20.6x, a 60% premium versus Print Media peers in Europe (from a 27% premium in July). Importantly, the volatility is due to the inclusion, within consensus, of the capital gain on the disposal of the Medialaan stake which has been largely offset by the value impairment of the magazine titles. In addition, profitability at Roularta is still expected to be negatively impacted by start-up losses, albeit diminishing, in the digital ventures as well as weak market conditions in the ad space for Roularta's core activity.

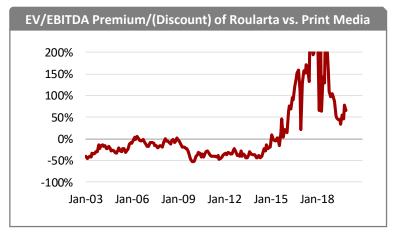
As a reminder, Roularta has disposed of its stake in Medialaan, which means Roularta is now a Print Media pure play compared to the past when TV broadcasting (through Medialaan) was the main profit contributor and the key value driver of the stock (in 2016, 73% of Roularta's EBIT and 80% of its EPS was generated by Medialaan). The rerating compared to the Print Media sector is driven entirely by the share price performance since October 2017 as well as the sharp cut in Roularta's earnings estimates due to launching costs in digital initiatives such as Storesquare.

The Print Media sector is valued at 12.9x P/E 12M forward (from 11.4x previously) and at 5.2x EV/EBITDA 12M forward (vs. 4.4x previously), which compares to a LT average of 12.7x and 7.1x respectively. The historical valuation range for the sector is 7.3x-19.4x (P/E) and 4.4x-10.9x (EV/EBITDA), which suggest that the sector remains at the low-end of its historical range, particularly with regards to EV/EBITDA.













### Fair value estimate

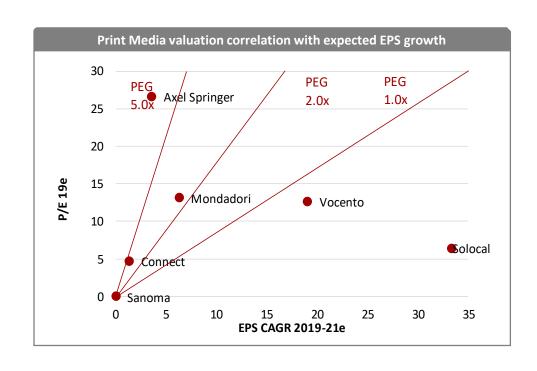
Reflecting the Medialaan disposal, the Mediafin acquisition, and, since July 2018, the Sanoma acquisition

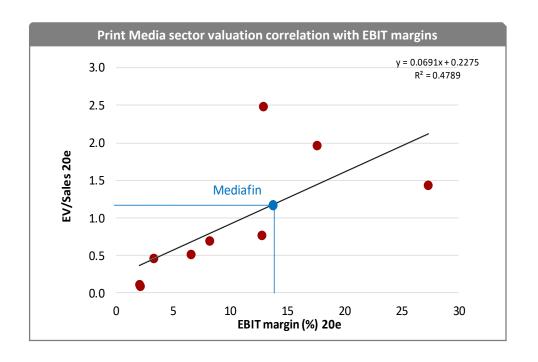
(€m)	Ownership (%)	Adjusted EBIT 19e	Discount to peers	EV/EBIT multiple 19e	Net debt 18	Value	Equity value/sh.	Value split	Value w/o discount
Print media	100%	8.3	na	na		98.8	14.7	74%	98.8
Group enterprise value						<u>98.8</u>			<u>98.8</u>
+ Net Fin. cash (2018)						95.7			95.7
- Other liabilities (2018)						-7.1			-7.1
+ NPV tax asset (balance sheet)						5.8			5.8
+ Equity value of Mediafin stake	50%					45.2	3.4	17%	45.2
+ Equity value of Bayard stake	50%	4.6	10.0	9.1	-5.1	23.4	1.8	9%	25.7
= Estimated market value of equity						<u> 261.7</u>			<u>264.0</u>
Total share outstanding (m)						13.1			13.1





### Valuation indicators









### Sales growth expectations

Impacted by cyclical and structural effects

#### **Expected Sales Growth**

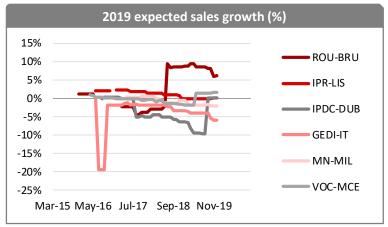
At the end of December, consensus expectations for 2019 Print Media sales fell back to -2.2% from -1.1% at the end of the previous quarter.

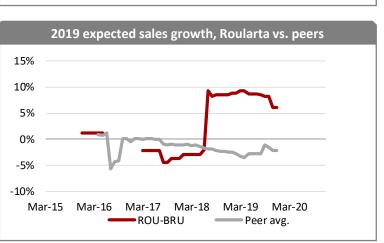
Consensus sales expectations for Roularta in 2019 dropped slightly to +6.1% from +8.2% previously expected (vs. MERe +6.1%) with the follow-on impact of the Sanoma women magazine acquisitions which is consolidated since mid-2018, including the full-year impact expected in 2019.

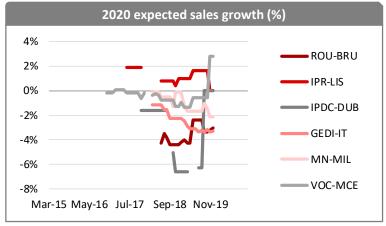
Sector sales are expected to decline by 0.9% in 2020 (from -0.8% previously), with consensus expecting sales at Roularta to drop by 3.1% (vs. MERe -3.2%), from -3.4% compared to the previous quarter.

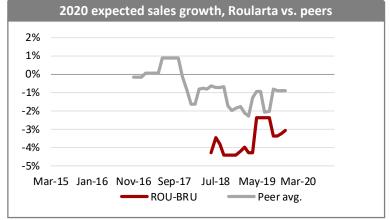
As a reminder the announced disposal of Medialaan and acquisition of Mediafin have no impact on Roularta's consolidated sales as both stakes are equity-accounted JVs.

The sector is suffering from the structural impact of online media gaining market share over traditional Printed Media and TV in terms of advertising revenues. This is driven by changes in viewership, which is moving from the traditional media to online.













# EBITDA growth and margin expectations

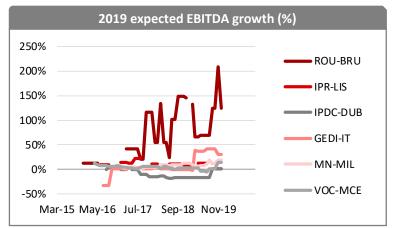
Advertising revenue pressure hurting margins, but cost cutting to positively impact 2019e

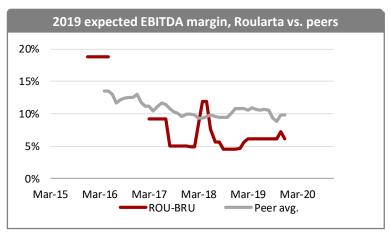
#### **EBITDA** expectations

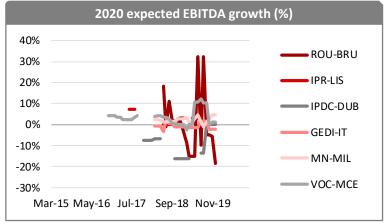
At the end of December, expected consensus EBITDA growth for Roularta lies at 125% (unchanged from previously expected), compared to the peer average of +21.1% (from +17.4% previously expected). Margin expectations remain below the peer average for 2018 and 2019, albeit with a slightly improving trend.

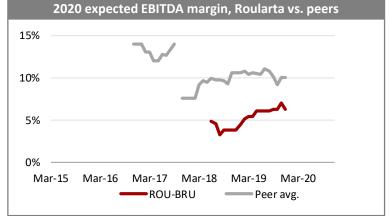
Note that consensus changes to EBIT or EBITDA at Roularta are not interpretable in a straightforward manner. In Roularta's case, its reported EBITDA margin (as reflected by Factset consensus) is positively influenced by the IFRS 11 treatment of its 50% stake in Bayard (and Mediafin, from March 2018), whereby 50% of Bayard's net profit is accounted for in Roularta's EBITDA and EBIT, but where its sales are not accounted for in its top-line. Merodis estimates exclude equity accounted results from the EBITDA and EBIT lines, but other analysts may treat these figures differently, or they may have recently changed their view on them.

The recent transactions will impact IFRS EBITDA and EBIT as the Mediafin net contribution is added as from March 2018. Sanoma's contribution is included in the consolidation scope from July 2018, as reflected in our forecasts.













### Consensus payout expectations

Robust dividend outlook backed by a strong balance sheet

#### **Dividend payout**

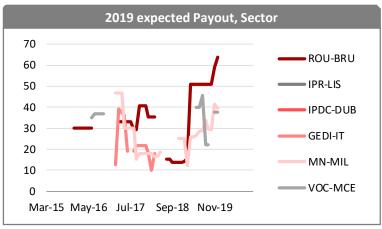
Roularta announced on 1 March 2019 that an ordinary dividend of €0.5/share will be paid out on 2018 earnings, which compared to our previous forecast of no dividend. The amount is in line with the historical average dividend of €0.55/share in years when a dividend was paid (13 years over the past 19 since the IPO).

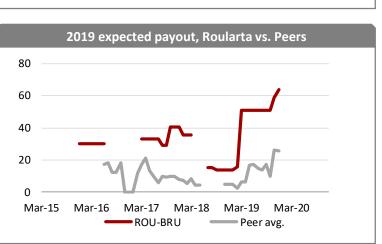
This comes in addition to the €5/share interim dividend (€63m pay out) which was paid out on 19 July 2018. The purpose of the interim dividend was to remunerate shareholders for the €145m capital gain on the Medialaan disposal which was closed in February 2018.

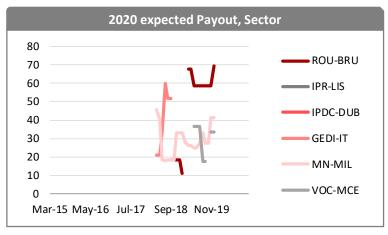
Roularta's targeted pay-out ratio is 30%, which is in line with its average payout ratio prior to the acquisition in France of c32% (2002-2006) and broadly in line with the Sector average.

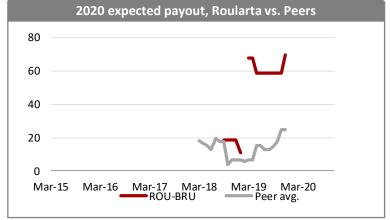
Consensus expects Roularta to pay out a dividend of €0.50/share in 2019e (in line with MERe), with an expected payout of 64%.

The Mediafin acquisition and the Medialaan disposal are likely to have a negative impact on Roularta's (ordinary) dividend payment profile given the lower cash-generation potential of Mediafin vs. Medialaan. We believe, however, that a €0.50/share dividend in the next years is sustainable given Roularta's €88m net cash position following the Medialaan disposal.













### Leverage expectations

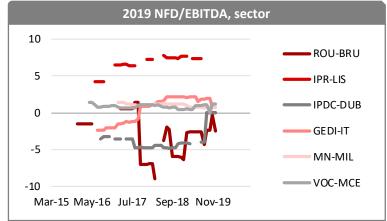
No longer an issue post the Medialaan disposal

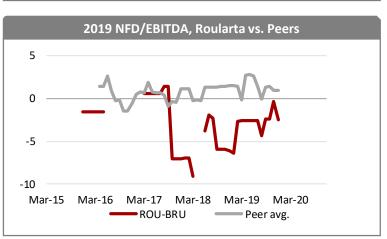
#### Net-debt-to-EBITDA

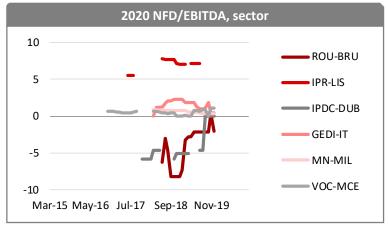
The level of expected financial leverage in the Media Sector was high in 2011 and 2012 and again in 2014 (where it exceeded 2.2x Net debt over EBITDA), but trended down since then, before moving back up with, on average, a ratio of 2x. Roularta's ratio has exceeded 2x only during 2014 but has now reached a net cash position of €89m following the recent transactions (including the special €5/share dividend payout to shareholders and the Sanoma acquisition).

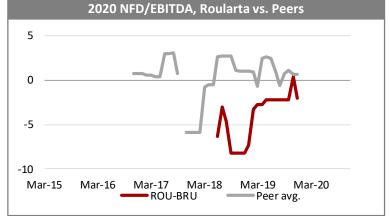
As a reminder, Roularta has paid back its €100m bond in 2018 and should benefit from the first full-year impact in 2019. The company has a covenant threshold of 3.5x net debt over EBITDA based on annual EBITDA including the company's share of Mediafin's and Bayard's net profit.

Going forward, this has become a non-issue given Roularta's reported net cash position compared to a reported net debt position of €63m at the end of 2017.





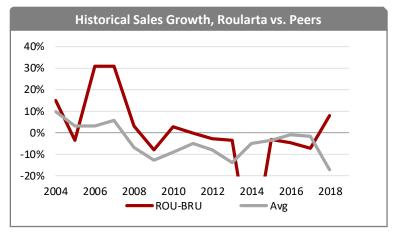


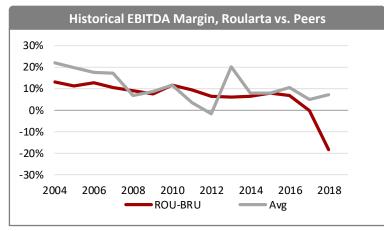


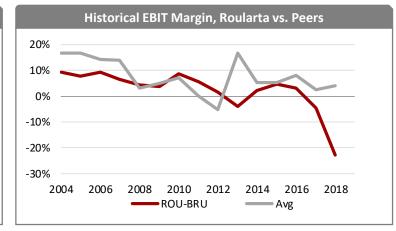


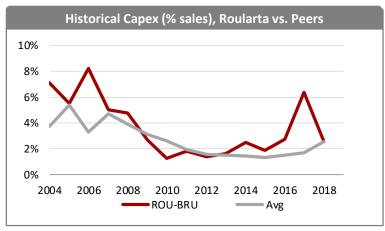


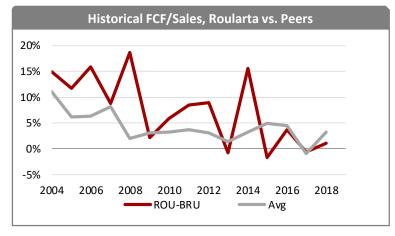
### Historical P&L, CF and Balance Sheet Performance

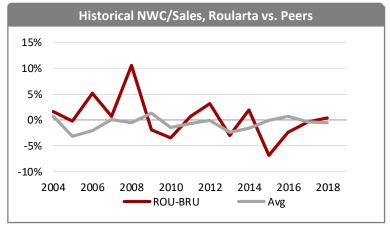










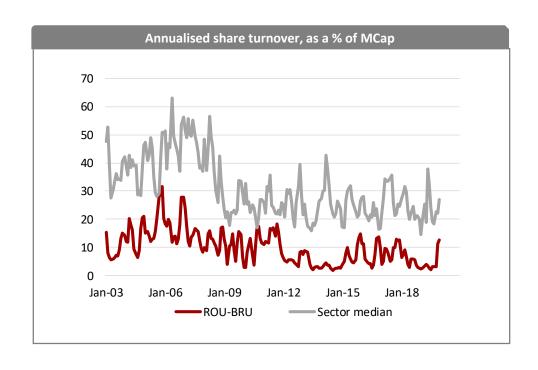


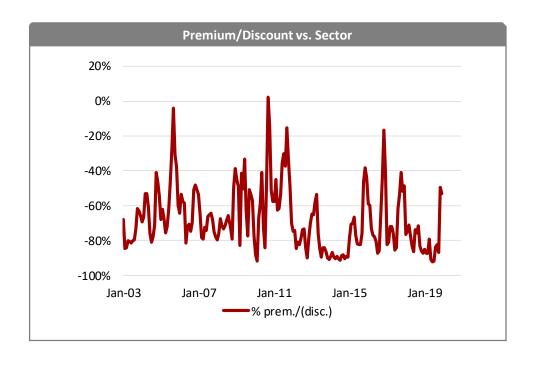




# Share liquidity

Well-below peers









# Merodis Equity Research

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Free-float MCap (€m): 28	Consolidated P&L (€m) Sales	EBITDA	EBIT Pretax profit	Net profit	Adj. EBITDA	WCR Gros Op CF	Capex	Net dis p./(acq.)	Dividends paid Equity issue	Others	Net Debt (Incr.)/decr. Balance Sheet (€m)	WC Capital Employed	Capital Employed Discontinued Assets	Cash & Equivalent Gross Debt	Equity	Growth (%) Sales	EBITDA	Net profit	FCF NWC	Capital Employed	Financial Ratios	Gross margin (%) EBITDA margin (%)	EBIT margin (%) Net margin (%)	Opex/Sales (%)	Depreciation/Sales (%) Depreciation/EBITDA (%)	Tax rate (%) Capex/Sales (%)	FCF/Sales (%) WCR/Sales (%)	WC/Sales (%)	Capital Employed/Sales (%) Gearing (%)	Net Debt/EBITDA (x)	ROE (%)	Unidend Payout (%) Valuation	Market Capi talisation (€m) + Net Financial Debt (€)	+ Restated Min. + others (€m) - As sociates & Inv. (€m)	= Enterprise Value (£m)	EV/Sales (x)	EV/EBITDA (x) EV/EBIT (x)	EV/FCF (x) EV/Capital Employed (v)	P/E (x)	P/BVPS (X) FCF yield (%)	# Per share data # of shares	# or a vg s n. (r D, ex-treas.) Share price	EPS EPS FD	BVPS DPS	Source: Company data, Merodis Equi							16	



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